

GABRIEL M. RAMSEY (SBN 209218)
gramsey@crowell.com
JOACHIM B. STEINBERG (SBN 298066)
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Attorneys for Defendant
ERIC BRAVICK

UNITED STATES DISTRICT COURT
NORTHERN DISTRICT OF CALIFORNIA

DFINITY USA RESEARCH, LLC, a limited
liability company,

Plaintiff,

v.

ERIC BRAVICK, an individual and DOES 1
through 100, inclusive,

Defendant.

Case No. 5:22-cv-03732-NC

**DECLARATION OF JOACHIM B.
STEINBERG IN SUPPORT OF
DEFENDANT'S RESPONSE TO
ORDER TO SHOW CAUSE**

Complaint filed: May 11, 2022

I, Joachim B. Steinberg hereby declare and state as follows:

1. I am a counsel with the law firm of Crowell & Moring LLP, counsel for Eric Bravick ("Defendant" or "Bravick"). I am admitted to the bars of California and New York. I am over eighteen years old. I make this declaration, except where noted, of my own personal knowledge, and, if called upon to do so, could and would testify competently to the facts that it contains.

2. This Declaration is submitted in support of the response of Eric Bravick ("Defendant" or "Bravick") to the Court's Order to Show Cause, filed June 28, 2022.

3. Plaintiff's counsel Christina Wong represented to Mr. Bravick's counsel via email on July 6, 2022 that no member of the Dfinity USA Research, LLC is a resident of Michigan.

1 Attached to this declaration as Exhibit A is a true and correct copy of that email.

2 4. Attached to this declaration as Exhibit B is a true and correct copy of Dfinity USA
3 Research LLC's 2018 California Statement of Information.

4 5. Attached to this declaration as Exhibit C is a true and correct copy of Dfinity USA
5 Research LLC's 2019 California Statement of Information.

6 6. Artia Moghbel's LinkedIn profile shows him to be a citizen of Texas. A true and
7 correct copy of his LinkedIn profile captured on July 1, 2022 is attached as Exhibit D.

8 7. A report obtained from D&B Credit on DFINITY shows seven individuals with a
9 status of "MNG MBR," which upon information and belief indicates a status as
10 "Manager/Member" for the LLC. A true and correct copy of this report is attached to this
11 Declaration as Exhibit E.

12 8. The report lists the following seven individuals as Manager/Members: Dominic
13 Williams, Gian Bochsler, Jan Camenisch, Josh Drake, Lomesh Dutta, Michael Lee, and Paul
14 Meeusen.

15 9. Attached to this declaration as Exhibit F is a true and correct copy of the LinkedIn
16 profile of Dominic Williams, captured on June 29, 2022. This profile lists the residence of
17 Dominic Williams as Zurich, Switzerland.

18 10. Attached to this declaration as Exhibit G is a true and correct copy of the LinkedIn
19 profile of Gian Bochsler, captured on June 29, 2022. This profile lists the residence of Gian
20 Boschler as Zug, Switzerland.

21 11. Attached to this declaration as Exhibit H is a true and correct copy of the LinkedIn
22 profile of Jan Camenisch, captured on June 29, 2022. This profile lists the residence of Jan
23 Camenisch as Zurich, Switzerland.

24 12. Attached to this declaration as Exhibit I is a true and correct copy of the LinkedIn
25 profile of Josh Drake, under the name "Josh D.," captured on June 29, 2022. This profile lists the
26 residence of Josh Drake as San Francisco, California.

27 13. Attached to this declaration as Exhibit J is a true and correct copy of the LinkedIn
28 profile of Lomesh Dutta, captured on June 29, 2022. This profile lists the residence of Lomesh

1 Dutta as San Francisco, California.

2 14. Attached to this declaration as Exhibit K is a true and correct copy of the LinkedIn
3 profile of Michael Lee, captured on June 29, 2022. This profile lists the residence of Michael Lee
4 as San Francisco, California.

5 15. Attached to this declaration as Exhibit L is a true and correct copy of the LinkedIn
6 profile of Paul Meeusen captured on June 29, 2022. This profile lists the residence of Paul
7 Meeusen as Horgen, Switzerland.

8 I declare under penalty of perjury under the laws of the state of California and the United
9 States of America that the foregoing is true and correct.

10 Executed on July 8, 2022 at San Francisco, California.

11
12 

13 _____
14 Joachim B. Steinberg

EXHIBIT A

Aguirre-Dominguez, Diane

From: Wong, Christina <Christina.Wong@bakermckenzie.com>
Sent: Wednesday, July 6, 2022 3:06 PM
To: Steinberg, Joachim
Cc: Newman, Bradford; Lee, Brandon; Ramsey, Gabriel; Aguirre-Dominguez, Diane
Subject: RE: Dfinity USA Research LLC v. Bravick

External Email

Counsel,

We confirm that no member of DFINITY USA Research LLC is a resident of Michigan.

Best regards,
Christina

Christina M. Wong
Senior Associate, Dispute Resolution
Baker McKenzie
Two Embarcadero Center, 11th Floor
San Francisco, California 94111-3802, USA
Tel: +1 415 576 3022
christina.wong@bakermckenzie.com

This message may contain confidential and privileged information. If it has been sent to you in error, please reply to advise the sender of the error and then immediately delete this message. Please visit www.bakermckenzie.com/disclaimers for other important information concerning this message.

From: Steinberg, Joachim <JSteinberg@crowell.com>
Sent: Wednesday, July 6, 2022 10:27 AM
To: Newman, Bradford <Bradford.Newman@bakermckenzie.com>
Cc: Ramsey, Gabriel <GRamsey@crowell.com>; Aguirre-Dominguez, Diane <DAguirre-Dominguez@crowell.com>
Subject: [EXTERNAL] Dfinity USA Research LLC v. Bravick

Counsel,

I hope you had a good Fourth of July weekend. When we spoke on Friday, July 1, you asked me to email you if we hadn't heard back by Tuesday in response to our question about the members of Dfinity USA Research LLC. As a reminder, we asked whether any of the members of the LLC are citizens of Michigan. Based on our analysis, we don't believe that any of the members are, but can you confirm that for us by tomorrow?

Best regards,
Joachim

Joachim B. Steinberg
Pronouns: he/him/his
jsteinberg@crowell.com
+1.415.365.7461 direct | +1.917.575.6244 mobile

LinkedIn

Crowell & Moring LLP
3 Embarcadero Center
26th Floor
San Francisco, CA 94111

Crowell

Collaboration Powers Success

crowell.com

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EXHIBIT B



Secretary of State
Statement of Information
 (Limited Liability Company)

LLC-12

18-D55195

FILED

In the office of the Secretary of State
 of the State of California

OCT 24, 2018

This Space For Office Use Only**IMPORTANT** — Read instructions before completing this form.**Filing Fee – \$20.00**

Copy Fees – First page \$1.00; each attachment page \$0.50;
 Certification Fee - \$5.00 plus copy fees

1. Limited Liability Company Name (Enter the exact name of the LLC. If you registered in California using an alternate name, [see instructions](#).)

DFINITY USA RESEARCH, LLC

2. 12-Digit Secretary of State File Number

201729110045

3. State, Foreign Country or Place of Organization (only if formed outside of California)

DELAWARE

4. Business Addresses

a. Street Address of Principal Office - Do not list a P.O. Box	City (no abbreviations)	State	Zip Code
411 Acacia Ave	Palo Alto	CA	94306
b. Mailing Address of LLC, if different than item 4a	City (no abbreviations)	State	Zip Code
411 Acacia Ave	Palo Alto	CA	94306
c. Street Address of California Office, if Item 4a is not in California - Do not list a P.O. Box	City (no abbreviations)	State	Zip Code
411 Acacia Ave	Palo Alto	CA	94306

5. Manager(s) or Member(s)

If no **managers** have been appointed or elected, provide the name and address of each **member**. At least one name **and** address must be listed. If the manager/member is an individual, complete Items 5a and 5c (leave Item 5b blank). If the manager/member is an entity, complete Items 5b and 5c (leave Item 5a blank). Note: The LLC cannot serve as its own manager or member. If the LLC has additional managers/members, enter the name(s) and addresses on Form LLC-12A ([see instructions](#)).

a. First Name, if an individual - Do not complete Item 5b	Middle Name	Last Name	Suffix
Artia		Moghbel	
b. Entity Name - Do not complete Item 5a			
c. Address	City (no abbreviations)	State	Zip Code
411 Acacia Ave	Palo Alto	CA	94306

6. Service of Process (Must provide either Individual **OR** Corporation.)

INDIVIDUAL – Complete Items 6a and 6b only. Must include agent's full name and California street address.

a. California Agent's First Name (if agent is not a corporation)	Middle Name	Last Name	Suffix
Kathy		Nakahara	
b. Street Address (if agent is not a corporation) - Do not enter a P.O. Box	City (no abbreviations)	State	Zip Code
1500 Fashion Island Blvd, Suite 102	San Mateo	CA	94404

CORPORATION – Complete Item 6c only. Only include the name of the registered agent Corporation.

c. California Registered Corporate Agent's Name (if agent is a corporation) – Do not complete Item 6a or 6b

7. Type of Business

a. Describe the type of business or services of the Limited Liability Company
 Technology

8. Chief Executive Officer, if elected or appointed

a. First Name	Middle Name	Last Name	Suffix
Dominic		Williams	
b. Address	City (no abbreviations)	State	Zip Code
411 Acacia Ave	Palo Alto	CA	94306

9. The Information contained herein, including any attachments, is true and correct.

10/24/2018

Date

Mark Glanville

Type or Print Name of Person Completing the Form

Accounting & Finance

Title

Signature

Return Address (Optional) (For communication from the Secretary of State related to this document, or if purchasing a copy of the filed document enter the name of a person or company and the mailing address. This information will become public when filed. [SEE INSTRUCTIONS](#) BEFORE COMPLETING.)

Name: []

Company:

Address:

City/State/Zip: []

EXHIBIT C

DocuSign Envelope ID: 8724584E-E325-408E-BA73-B77BEDBD789C



Secretary of State
Statement of Information
 (Limited Liability Company)

LLC-12

MA 91

FILED
Secretary of State
State of California
SEP 13 2019

IMPORTANT — This form can be filed online at bizfile.sos.ca.gov.

Read instructions before completing this form.

Filing Fee — \$20.00

Copy Fees — First page \$1.00; each attachment page \$0.50;
 Certification Fee — \$5.00 plus copy fees

26/NE/CC/20 R 9/17/19
 Above Space For Office Use Only

1. Limited Liability Company Name (Enter the exact name of the LLC. If you registered in California using an alternate name, see instructions.)

DFINITY USA Research, LLC

2. 12-Digit Secretary of State Entity (File) Number

201729110045

3. State, Foreign Country or Place of Organization (only if formed outside of California)

Delaware

4. Business Addresses

a. Street Address of Principal Office - Do not list a P.O. Box 411 Acacia Ave.	City (no abbreviations) Palo Alto	State CA	Zip Code 94306
b. Mailing Address of LLC, if different than Item 4a	City (no abbreviations)	State	Zip Code
c. Street Address of California Office, if Item 4a is not in California - Do not list a P.O. Box	City (no abbreviations)	State CA	Zip Code

5. Manager(s) or Member(s)

If no managers have been appointed or elected, provide the name and address of each member. At least one name and address must be listed. If the manager/member is an individual, complete Items 5a and 5c (leave Item 5b blank). If the manager/member is an entity, complete Items 5b and 5c (leave Item 5a blank). Note: The LLC cannot serve as its own manager or member. If the LLC has additional managers/members, enter the name(s) and address(es) on Form LLC-12A.

a. First Name, if an individual - Do not complete Item 5b Artia	Middle Name	Last Name Moghbel	Suffix
b. Entity Name - Do not complete Item 5a			
c. Address 411 Acacia Ave.	City (no abbreviations) Palo Alto	State CA	Zip Code 94306

6. Service of Process (Must provide either Individual OR Corporation.)

INDIVIDUAL — Complete Items 6a and 6b only. Must include agent's full name and California street address.

a. California Agent's First Name (if agent is not a corporation)	Middle Name	Last Name	Suffix
b. Street Address (if agent is not a corporation) - Do not enter a P.O. Box	City (no abbreviations)	State CA	Zip Code

CORPORATION — Complete Item 6c only. Only include the name of the registered agent Corporation.

c. California Registered Corporate Agent's Name (if agent is a corporation) — Do not complete Item 6a or 6b C T Corporation System 0168402

7. Type of Business

Describe the type of business or services of the Limited Liability Company

Technology

8. Chief Executive Officer, if elected or appointed

a. First Name Dominic	Middle Name	Last Name Williams	Suffix
b. Address 411 Acacia Ave.	City (no abbreviations) Palo Alto	State CA	Zip Code 94306

9. The Information contained herein, including any attachments made part of this document, is true and correct.

DocuSigned by:

9/12/2019

Juliana Che

Legal Operations

Juliana Che

Date

Type or Print Name of Person Completing the Form

Title

Signature

A387FF417E6F467...

EXHIBIT D

**Artia Moghbel**

Co-founder at Draft Ventures

Austin, Texas, United States · [Contact info](#)

500+ connections

Connect

Message

More

DRAFT Ventures Draft Ventures

Columbia University in the City of New York

Activity

2,749 followers

Artia Moghbel commented on a post • 3d

You all are doing such good work

183

8 comments

Artia Moghbel commented on a post • 2w

Incredible

108

13 comments

Artia Moghbel commented on a post • 3w

Thanks for the shout out Jay!

8

1 comment

[Show all activity →](#)**Experience****Co-founder**

Draft Ventures

Jan 2015 - Present · 7 yrs 7 mos

Fund focused on early stage investments in tech. Invested in 70+ portfolio companies at the seed stage including Notion, Thrive Market, and Side. More: draftvc.com

**Strategic Projects**

DFINITY

May 2020 - Jun 2021 · 1 yr 2 mos

San Francisco, Zurich, Palo Alto

Building an open, decentralized cloud designed to host the next generation of software and services. Raised \$165M+ from Andreessen Horowitz, Polychain, and others.

More: dfinity.org

**DFINITY**

2 yrs 5 mos

**COO**

Apr 2019 - Feb 2020 · 11 mos

**Head of Ops**

Oct 2017 - Jun 2019 · 1 yr 9 mos

**COO**

Overnight - Homesharing with friends and more

Apr 2015 - Jan 2017 · 1 yr 10 mos

Venture-backed consumer app for booking short-term stays with local hosts, all via mobile.

**Greycroft**

2 yrs 5 mos

**Entrepreneur in Residence**

2012 - 2013 · 1 yr

**Investor**

Stay informed with the latest industry news and trends



Crowell, keep up with the latest insights from Workbox Company

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Internet Entrepreneur & Investor at the intersection of Climate, Web3, Prop tech,...

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**Dan Romero** · 3rd+

Co-founder of Farcaster

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**Li Jin** · 3rd+

Startup investor & advisor (I DON'T CHECK LINKEDIN, DON'T MESSAGE ME HERE)

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**Nicholas R. Green** · 3rd+

Co-Founder, CEO at Thrive Market

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**James Bailey** · 3rd+

Founder and Managing Partner at Velos Partners

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**Arash Ferdowsi** · 3rd+

dropbox co-founder

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**Sheila Lirio Marcelo** · 3rd+

Co-Founder & CEO Proof of Learn - Web3 Education and Technology Entrepreneur

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Messaging 1





Artia Moghbel
Co-founder at Draft Ventures

[More](#)[Message](#)[Connect](#)

Venture-backed consumer app for booking short-term stays with local hosts, all via mobile.



Greycroft
2 yrs 5 mos

- **Entrepreneur in Residence**
2012 - 2013 · 1 yr
- **Investor**
Sep 2010 - Jun 2012 · 1 yr 10 mos

[Show all 9 experiences →](#)

Education



Columbia University in the City of New York

Skills

Entrepreneurship

- Endorsed by Bubba Page and 14 others who are highly skilled at this
- Endorsed by 2 colleagues at Overnight - Homesharing with friends and more
- 53 endorsements

Venture Capital

- Endorsed by David Rodriguez and 1 other who is highly skilled at this
- Endorsed by 3 colleagues at L.E.K. Consulting
- 48 endorsements

Start-ups

- Endorsed by David Rodriguez and 12 others who are highly skilled at this
- Endorsed by 2 colleagues at Overnight - Homesharing with friends and more
- 40 endorsements

[Show all 50 skills →](#)

Recommendations

[Received](#)[Given](#)

Nothing to see for now

Recommendations that Artia receives will appear here.

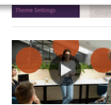
Interests

[Influencers](#)[Companies](#)[Groups](#)[Schools](#)

Hunter Walk [in](#)
Partner at Homebrew VC (fmr YouTube, Google,
Second Life product lead)
892,598 followers



Jose Ferreira [in](#)
founder of AllCourse, Bakpax, and Knewton
155,760 followers



Leading with Empathy



Google Cloud Platform
Essential Training for...

Access with Crowell & Moring LLP

Promoted



\$1,989/month extra
cash
That's the average earned
on a 3-bedroom US Vrbo
listing, 11/2020-12/2021.

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tired
The Transcendental
Meditation technique
significantly reduces
anxiety

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Messaging 1



EXHIBIT E



DFINITY USA RESEARCH, LLC - Full Company View

Saved by Sara Raffel | 06-29-2022

Summary

Order Reference: sraffel@crowell.com | Report as of: 06-29-2022 | using Currency as USD

DFINITY USA RESEARCH, LLC

Tradestyle(s): DFINITY

ACTIVE SINGLE LOCATION

Address: 904 Ramona St, Palo Alto, CA, 94301,
UNITED STATES

Phone: -

D-U-N-S: 08-964-9616

In Portfolio: No

Failure Score

78

(No change since last month)

Delinquency Score

93

(No change since last month)

Age of Business

5 years

2017 Year Started

Employees

117

Company Profile

D-U-N-S

08-964-9616

Legal Form

Corporation (US)

History Record

Clear

Ownership

Not publicly traded

Mailing Address

United States

Present Control Succeeded

2017

Employees

117

Age (Year Started)

5 years (2017)

Named Principal

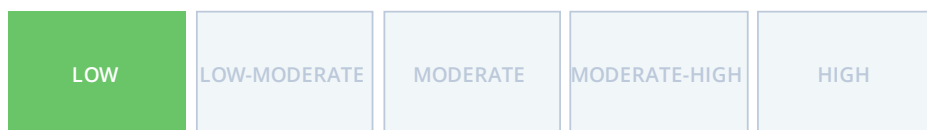
Dominic Williams, MNG MBR

Line of Business

Custom computer programming

Risk Assessment

Overall Business Risk



Maximum Credit Recommendation

US\$ 225,000

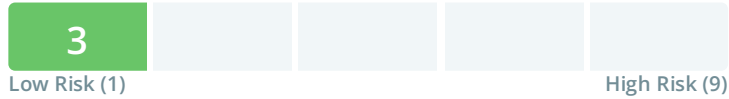
Dun & Bradstreet Thinks...

- Overall assessment of this organization over the next 12 months: **VERY STABLE CONDITION**
- Based on the predicted risk of business discontinuation: **HIGH LIKELIHOOD OF CONTINUED OPERATIONS**
- Based on the predicted risk of severely delinquent payments: **VERY LOW POTENTIAL FOR SEVERELY DELINQUENT PAYMENTS**

The recommended limit is based on a low probability of severe delinquency.

D&B Viability Rating

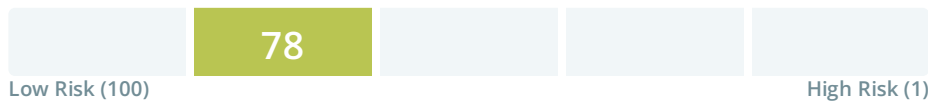
Portfolio Comparison Score



Company's risk level is: **LOW**

Probability that a company will go out of business, become dormant/inactive, or file for bankruptcy/insolvency within the next 12 months: **7.00 %**

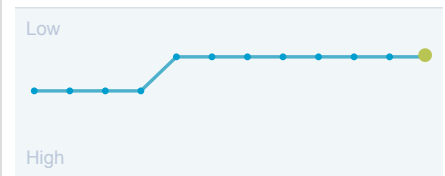
Failure Score Formerly Financial Stress Score



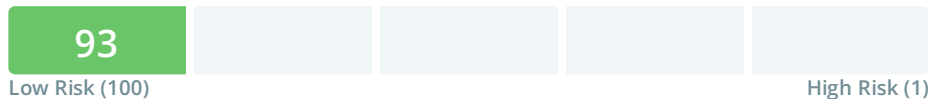
Company's risk level is: **LOW-MODERATE**

Probability of failure over the next 12 months: **0.10 %**

Past 12 Months



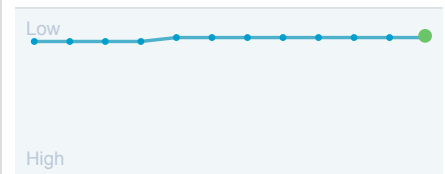
Delinquency Score Formerly Commercial Credit Score



Company's risk level is: **LOW**

Probability of delinquency over the next 12 months: **1.35 %**

Past 12 Months



D&B Rating

Current Rating as of 09-15-2021

Special Rating

-- : Undetermined

Legal Events

Events	Occurrences	Last Filed
Bankruptcies	0	-
Judgements	0	-
Liens	0	-
Suits	0	-

Trade Payments

Highest Past Due

US\$ 0

Events	Occurrences	Last Filed
UCC	0	-

Highest Now Owing
US\$ 2,500

Total Trade Experiences
2

Largest High Credit
US\$ 35,000

Average High Credit
US\$ 18,750

Ownership

This company is a **Single Location**

Financial Overview

This company does not have a Financial Summary.

Country/Regional Insight

United States



Risk Category

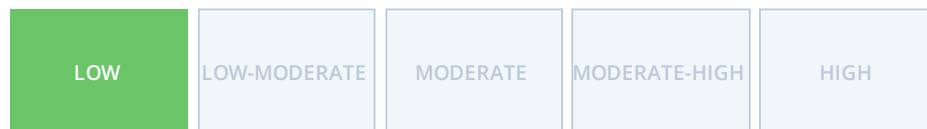


Consecutive hikes in the Fed Funds Rate through end-2022 to fight stubborn inflation threaten to slow growth and increase unemployment.

Risk Assessment

D&B Risk Assessment

Overall Business Risk



Maximum Credit Recommendation

US\$ 225,000

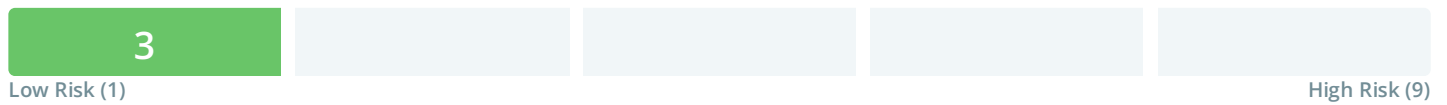
Dun & Bradstreet Thinks...

- Overall assessment of this organization over the next 12 months: **VERY STABLE CONDITION**
- Based on the predicted risk of business discontinuation: **HIGH LIKELIHOOD OF CONTINUED OPERATIONS**
- Based on the predicted risk of severely delinquent payments: **VERY LOW POTENTIAL FOR SEVERELY DELINQUENT PAYMENTS**

The recommended limit is based on a low probability of severe delinquency.

D&B Viability Rating

Portfolio Comparison Score



Rating Confidence Level



Data Depth

- Rich Firmographics
- Partial Commercial Trading Activity
- No Financial Attributes

Level of Risk

Low

Probability of becoming no longer viable

7.00%

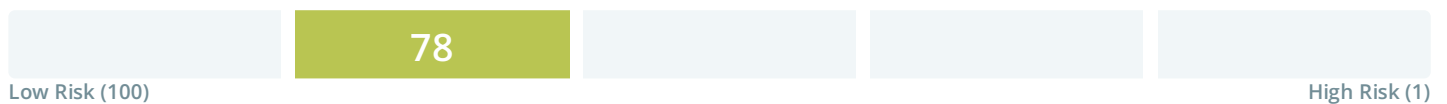
Percentage of businesses ranked with this score

11.00%

Average probability of becoming no longer viable

11.00%

Failure Score Formerly Financial Stress Score



- Insufficient number of payment experiences
- Limited time under present management control

Level of Risk

Low-Moderate

Raw Score

1529

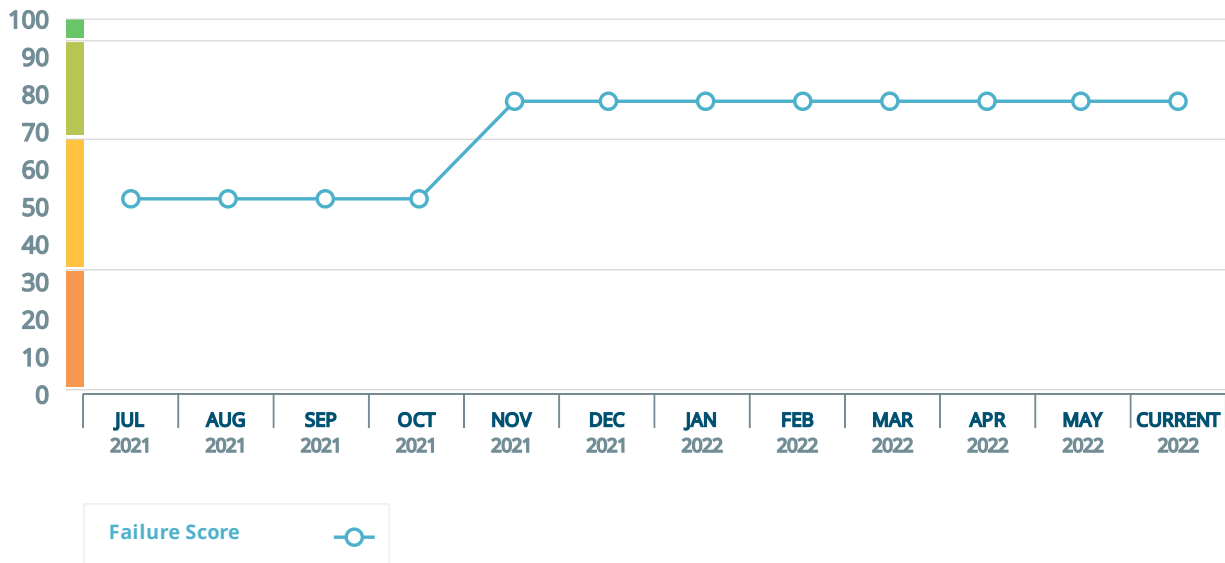
Probability of Failure

0.10%

Average Probability of Failure for Businesses in D&B Database

0.48%

Business and Industry Trends



Delinquency Score Formerly Commercial Credit Score

93

Low Risk (100)

High Risk (1)

- Limited time under present management control
- Higher risk industry based on delinquency rates for this industry

Level of Risk

Low

Raw Score

588

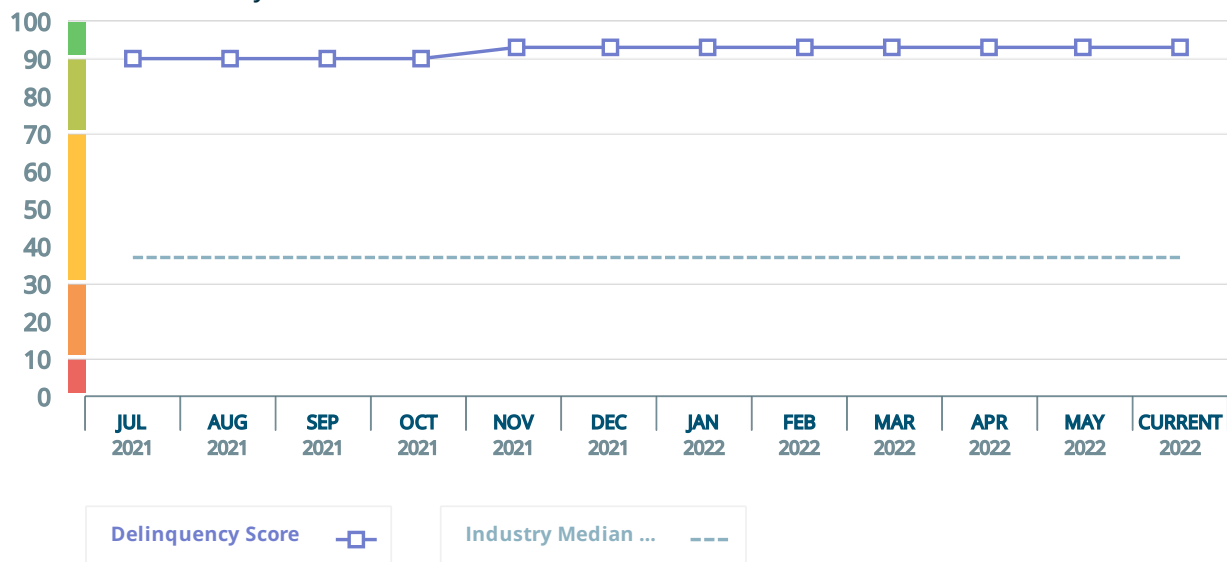
Probability of Delinquency

1.35%

Compared to Businesses in D&B Database

10.20%

Business and Industry Trends



D&B Rating

Current Rating as of 09-15-2021

Special Rating

-- : Undetermined

Trade Payments

Trade Payments Summary (Based on 24 months of data)

Overall Payment Behavior

-

Days Beyond Terms

% of Trade Within Terms

0%

Highest Past Due

US\$ 0

Highest Now Owing:

US\$ 2,500

Total Trade Experiences:

2

Largest High Credit:

US\$ 35,000

Average High Credit:

US\$ 18,750

Total Unfavorable Comments:

0

Largest High Credit:

US\$ 0

Total Placed in Collections:

0

Largest High Credit:

US\$ 0

Trade Payments By Credit Extended (Based on 12 months of data)

Range of Credit Extended (US\$)	Number of Payment Experiences	Total Value	% Within Terms
100,000 & over	0	US\$ 0	0
50,000 - 99,999	0	US\$ 0	0
15,000 - 49,999	1	US\$ 35,000	100
5,000 - 14,999	0	US\$ 0	0
1,000 - 4,999	1	US\$ 2,500	100
Less than 1,000	0	US\$ 0	0

Trade Payments By Industry (Based on 24 months of data)

Industry Category	Number of Payment Experiences	Largest High Credit (US\$)	% Within Terms (Expand to View)	1 - 30 Days Late (%)	31 - 60 Days Late (%)	61 - 90 Days Late (%)	91 + Days Late (%)
▼ 48 - Communications	1	2,500					
4813 - Telephone communictns	1	2,500	100	0	0	0	0

Industry Category	Number of Payment Experiences	Largest High Credit (US\$)	% Within Terms (Expand to View)	1 - 30 Days Late (%)	31 - 60 Days Late (%)	61 - 90 Days Late (%)	91 + Days Late (%)
▼ 99 - Nonclassifiable Establishments	1	35,000					
9999 - Nonclassified	1	35,000	100	0	0	0	0

Trade Lines

Date of Experience	Payment Status	Selling Terms	High Credit (US\$)	Now Owes (US\$)	Past Due (US\$)	Months Since Last Sale
05/22	Pays Promptly	-	35,000	0	0	Between 2 and 3 Months
05/22	Pays Promptly	-	2,500	2,500	0	1

Legal Events

Judgements	Liens	Suits	UCC Filings
0 Latest Filing: -	0 Latest Filing: -	0 Latest Filing: -	0 Latest Filing: -

D&B has not received any Public Filings for this company

Special Events

There are no Special Events recorded for this business.

Company Profile

Company Overview

D-U-N-S

08-964-9616

Legal Form

Corporation (US)

History Record

Clear

Ownership

Not publicly traded

Mailing Address

United States

Present Control Succeeded

2017

Employees

117

Age (Year Started)

5 years (2017)

Named Principal

Dominic Williams, MNG MBR

Line of Business

Custom computer programming

Business Registration

Corporate and business registrations reported by the secretary of state or other official source as of: -
 This data is for informational purposes only, certification can only be obtained through the Office of the Secretary of State.

Registered Name	DFINITY USA RESEARCH, LLC
Corporation Type	Corporation (US)
Business Commenced On	2017

Principals**Officers**

DOMINIC WILLIAMS, MNG MBR
 GIAN BOCHSLER, MNG MBR
 JAN CAMENISCH, MNG MBR
 JOSH DRAKE, MNG MBR
 LOMESH DUTTA, MNG MBR
 MICHAEL LEE, MNG MBR
 PAUL MEEUSEN, MNG MBR

Directors

THE OFFICER(S)

Company Events**The following information was reported on: 05-28-2022**

The Delaware Secretary of State's business registrations file showed that Dfinity USA Research, LLC was registered as a Limited Liability Company on August 9, 2017, under file registration number 6506821.

Business started 2017.

DOMINIC WILLIAMS. Antecedents not available.

GIAN BOCHSLER. Antecedents not available.

JAN CAMENISCH. Antecedents not available.

JOSH DRAKE. Antecedents not available.

LOMESH DUTTA. Antecedents not available.

MICHAEL LEE. Antecedents not available.

PAUL MEEUSEN. Antecedents not available.

Business Activities And Employees**The following information was reported on: 05-28-2022**

Business Information

Trade Names	DFINITY
Description	Provides computer programming services, specializing in software development (100%).
Employees	117.
Financing Status	Unsecured
Facilities	Occupies premises in building.

SIC/NAICS Information

SIC Codes	SIC Description	Percentage of Business
7371	Custom computer programming	-
73710301	Computer software development	-

NAICS Codes	NAICS Description
541511	Custom Computer Programming Services

Government Activity**Activity Summary**

Borrower(Dir/Guar)	No
Administrative Debt	No
Contractor	No
Grantee	No
Party excluded from federal program(s)	No

Financials

D&B currently has no financial information on file for this company

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EXHIBIT F



Dominic Williams ∞

Internet Computer @DFINITY
Zurich, Switzerland · [Contact info](#)

500+ connections

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DFINITY



King's College London

About

I'm moving my professional profile updates to the blockchain.
You can find me on distrikt:
<https://az5sd-cqaaa-aaaae-aaarq-cai.ic0.app/u/vrf5>

Activity

7,295 followers

Dominic hasn't posted lately

Dominic's recent posts and comments will be displayed here.

[Show all activity →](#)

Experience



Founder/Chief Scientist DFINITY

Jan 2015 - Present · 7 yrs 6 mos
Zurich, SF and Palo Alto

Working on the Internet Computer!
<https://internetcomputer.org>
<https://dfinity.org>



President & CTO

String Labs, Inc
Jun 2015 - Feb 2018 · 2 yrs 9 mos
Palo Alto, California

String Labs is a boutique incubator of open protocol and next generation crypto

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Principal Researcher at DFINITY

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Connor Solimano · 3rd+

Investment Team at Insight Partners

Connect



Anna Escher · 3rd+

Head of Audience Development at DFINITY

Connect



John Plevyak · 3rd+

Director of Engineering at DFINITY

Connect



Benjamin Lynn · 3rd+

Engineer at DFINITY

Connect



Khushboo Bindlish · 3rd+

Lead Engineer at Dfinity

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Bas van Dijk · 3rd+

Building the Internet Computer



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Case 5:22-cv-03732-EJD Document 13-1 Filed 07/08/22 Page 26 of 49



Dominic Williams ∞

Internet Computer @DFINITY

Jun 2015 - Feb 2018 · 2 yrs 9 mos

Palo Alto, California

String Labs is a boutique incubator of open protocol and next generation crypto projects that is venture-backed. In the summer of 2016, String Labs began incubating the DFINITY project, generating very substantial returns for investors. String Labs has also worked on other crypto projects, including "mirror assets", which aimed to democratize access to investable assets around the world. Investors include Amino Capital, FBS Capital, Zhen Fund and IDG Capital Partners.



Digital Assets

School of Life

Jan 1999 - May 2016 · 17 yrs 5 mos

While I researched cryptography and distributed consensus techniques 2013-2015, I occupied myself trading digital assets. Before crypto, adventures included being the previous owner of the domain name "archives.com", which became the home to a billion dollar business, and long ago in the very early days of the mobile internet, I brokered the UK's largest sale of smartphones to Cantor Fitzgerald (if you're wondering, it was the XDA, running Microsoft Windows CE... how things change!!)

MIRROR

Crypto enzyme

Mirror Labs

Mar 2015 - Jun 2015 · 4 mos

San Francisco

Mirror Labs was an early pioneer of decentralized finance, aiming to create "mirror assets" on the Bitcoin blockchain through the application of techniques similar to those used in the Lightning Network. I joined to assist with software development methodologies, and knocked out a PoC decentralized marketplace for mirror assets that ran as an overlay on the Tox private chat network (in C++ and Go)



Founder/CEO

Fight My Monster

2010 - Sep 2013 · 3 yrs 9 mos

London and San Francisco

Fight My Monster was an MMO game that grew at an explosive rate and entertained millions of children around the world. Incidentally the underlying infrastructure also helped pioneer several distributed computing technologies including the Cassandra database (applying the system in production while it was still in beta). After a January 2011 launch Fight My Monster grew to 1 million user accounts in the first year after picking up 30,000 users in the first two weeks. I was the main source of funding for the company, with two other angels, for the first year until we raised vc funds February 2012 then growing to almost 3M user accounts. At that stage our venture backers included Greycroft Partners (Klout, Buddy Media, Maker Studios), eVenture Capital Partners (Groupon, Angie's List, Sonos) and several well known angel investors.

[Show all 7 experiences →](#)

Education



King's College London

Bachelor's Degree, Computer Science

1992 - 1995

More

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Building the Internet Computer

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David Ribeiro Alves · 3rd+

Distributed systems engineer

Connect



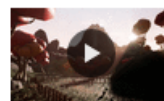
Diego Prats · 3rd+ in

R&D at DFINITY (working on the Internet Computer)

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Dominic Williams ∞
Internet Computer @DFINITY

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February 2012 then growing to almost 3M user accounts. At that stage our venture backers included Greycroft Partners (Klout, Buddy Media, Maker Studios), eVenture Capital Partners (Groupon, Angie's List, Sonos) and several well known angel investors.

Show all 7 experiences →

Education



King's College London

Bachelor's Degree, Computer Science
1992 - 1995

Grade: 1st Class Honours

1st Class Degree (equiv. summa cum laude in US) and academic prizes inc. Highest Scoring 1st Class Honors in Computer Science, Sambrooke Exhibition (best performance in School of Engineering and Physical Sciences) and others.

Skills

Entrepreneurship

Distributed Systems

Decentralized Systems

Show all 11 skills →

Interests

Influencers

Companies

Groups

Schools



Andrew 'Flip' Filipowski

Co Founder & Co CEO Fluree, PBC
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free**Gian Bochsler**

Fondateur chez Bochsler Finance & Associés

Zug, Zug, Switzerland · [Contact info](#)

6,705 followers · 500+ connections

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SA**Activity**

6,705 followers

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Gian Bochsler posted this · 2d

[ORIGYN Foundation](#) well explained!Vincent Perriard, ORIGYN Founding Partner, Introduces Certificates of Authenticity
[youtube.com](#)

7

Gian Bochsler posted this · 1w

ORIGYN LUXURY - The unique Authenticity Biometric Certificate
[youtube.com](#)

22

Gian Bochsler posted this · 1w

OGY Listing Announcement
[medium.com](#) · 1 min read

7

Gian Bochsler reshared a post · 2w



9

[Show all activity →](#)**About**

Gian is an experienced entrepreneur, fund manager and board member. He currently serves on the DFINITY Foundation council, he has deep experience in blockchain, and decentralized governance, had founded Archery.fund; bity.com; origyn.com; shiku.com; among many other ventures.

Experience**Founder**Bochsler Finance & Associés SA
May 2003 - Present · 19 yrs 2 mos
Geneva, Switzerland**Founder**Origyn Foundation
Sep 2019 - Present · 2 yrs 10 mos
Neuchâtel, Suisse**Founder**Archery Blockchain Fund
Sep 2018 - Present · 3 yrs 10 mos**Council Member**

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Secrétaire Général - DG Développement de
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Director of Engineering at DFINITY[Connect](#)Yvonne Anne Pignolet · 3rd+
Senior Research Manager at DFINITY[Connect](#)Samuel Burri · 3rd+ [in](#)
Vice President Of Engineering at DFINITY[Connect](#)Paul Meeusen · 3rd+
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Neuchâtel, Suisse

**Founder**

Archery Blockchain Fund

Sep 2018 - Present · 3 yrs 10 mos

**Council Member**

DFINITY

Nov 2017 - Present · 4 yrs 8 mos

**Founder**

Bity

Mar 2014 - Present · 8 yrs 4 mos

Neuchâtel / Switzerland

The swiss gate to cryptocurrencies and collaborative economy

[Show all 6 experiences →](#)**Skills****Start-ups**

Endorsed by 3 colleagues at Bity

46 endorsements

Entrepreneurship

Endorsed by ... Christophe STALLA-BOURDILLON ... and 3 others who are highly skilled at this

Endorsed by 4 colleagues at Bity

44 endorsements

Business Strategy

Endorsed by 4 colleagues at Bity

42 endorsements

[Show all 15 skills →](#)**Languages**

Anglais

Français

Causes

Animal Welfare • Arts and Culture • Children • Civil Rights and Social Action • Disaster and Humanitarian Relief • Economic Empowerment • Education • Environment • Health • Human Rights • Politics • Poverty Alleviation • Science and Technology • Social Services

Interests**Companies**

Schools

**FLASH 76**

225 followers

**icologram® by Cybel'Art Ltd**

772 followers

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Fundamentals**[Access with Crowell & Moring LLP](#)**Promoted****Communicate
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Try Premium for
free**Jan Camenisch**

Chief Technology Officer at DFINITY

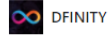
Zurich, Switzerland · [Contact info](#)

500+ connections

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Hiring: Research ScientistDFINITY · San Francisco Bay Area · 22 days ago
[See all details](#)

ETH Zurich

About

Jan is a leading scientist in the area of privacy and cryptography, has published over 130 widely cited papers, holds about 140 patents, and has received several awards for his work, including the 2010 ACM SIGSAC outstanding innovation award and the 2013 IEEE computer society technical achievement award.

Jan is also a co-inventor of Identity Mixer, a unique cryptographic protocol suite for privacy-preserving authentication. ...see more

Activity

2,182 followers

Jan hasn't posted lately

Jan's recent posts and comments will be displayed here.

[Show all activity →](#)**Experience**

DFINITY

3 yrs 10 mos

- **Chief Technology Officer**
Jun 2021 - Present · 1 yr 1 mo
- **VP of Research & Crypto**
Sep 2018 - Present · 3 yrs 10 mos
Zurich



Technical Governance Board Member

Sovrin Foundation

Apr 2017 - Present · 5 yrs 3 mos



Principal Research Staff Member

IBM Research

Jul 1999 - Aug 2018 · 19 yrs 2 mos



research assistant professor

arhus university

1998 - 1999 · 1 yr

Aarhus



Research Assistant

ETH Zurich

1993 - 1998 · 5 yrs

Zürich Area, Switzerland

[Show all 7 experiences →](#)**Education**

ETH Zürich

PhD, Computer Science / Cryptography

1993 - 1999

Balance work, life, and family while pursuing an online degree.



Crowell, earn a degree 100% online at UAGC.

[Learn More](#)**People also viewed**

Benjamin Lynn · 3rd+

Engineer at DFINITY

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Roman Kashitsyn · 3rd+

Software Engineer - DFINITY

Connect



Samuel Burri · 3rd+

Vice President Of Engineering at DFINITY

Connect



Manu Drijvers · 3rd+

Senior Engineering Manager at DFINITY

Connect



Maria D. · 3rd+

Director of Engineering at DFINITY

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Egeyar (Bagcioglu) Saiu · 3rd+

Software Engineer at DFINITY

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Apr 2017 - Present · 5 yrs 3 mos

**Principal Research Staff Member**

IBM Research

Jul 1999 - Aug 2018 · 19 yrs 2 mos

**research assistant professor**

arhus university

1998 - 1999 · 1 yr
Aarhus**Research Assistant**

ETH Zurich

1993 - 1998 · 5 yrs
Zürich Area, Switzerland

Show all 7 experiences →

Education**ETH Zürich**

PhD, Computer Science / Cryptography

1993 - 1999

**ETH Zürich**

Master of Architecture - MArch, Electrical Engineering

1987 - 1993

Skills**Computer Science**

Endorsed by Moti Yung and 10 others who are highly skilled at this



Endorsed by 19 colleagues at IBM



54 endorsements

Cryptography

Endorsed by Moti Yung and 13 others who are highly skilled at this



Endorsed by 17 colleagues at IBM



41 endorsements

Distributed Systems

Endorsed by Hari Ramasamy who is highly skilled at this



Endorsed by 9 colleagues at IBM



36 endorsements

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Interests

Companies

Groups

Schools

**CRYPTOGARTEN**

593 followers

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EXHIBIT I

**Josh D.**

Chief Operating Officer

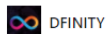
San Francisco Bay Area · [Contact info](#)

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**Activity**

1,043 followers

Josh D. reshared a post · 2d

**Supernova Demo Day!**

Josh D. posted this · 5d

New, decentralized [#Web3](#) technologies stand to address virtually all concerns of the old internet, but all too often these networks are still built upon legacy infrastructure... [...show more](#)

**What Does Web3 Truly Look Like? - CPO Magazine**www.cpomagazine.com · 5 min read

17

Josh D. posted this · 3mo

<https://lnkd.in/gb5ES8vg>

The Internet Computer Protocol (IC), has been designed to act as a replacement for the proprietary, legac... [...show more](#)

The Internet Computer: We Have Restarted the Internet. Here's Why.beincrypto.com · 7 min read

22

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DFINITY

Mar 2019 - Present · 3 yrs 4 mos

**Employee**

Coinbase

Jan 2018 - Mar 2019 · 1 yr 3 mos

**Employee**

Veritas Technologies LLC

2017 - 2018 · 1 yr

Global

**Employee**

Maxim Integrated

2013 - 2017 · 4 yrs

Global

**Employee**

Triple Canopy | U.S. Department of State

2011 - 2013 · 2 yrs

Global

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Josh D.

Chief Operating Officer

New, decentralized #Web3 technologies stand to address virtually all concerns of the old internet, but all too often these networks are still built upon legacy infrastructure... [...show more](#)

**What Does Web3 Truly Look Like?** - CPO Magazine

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The Internet Computer Protocol (IC), has been designed to act as a replacement for the proprietary, legac... [...show more](#)

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beincrypto.com • 7 min read

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Experience

**Employee**

DFINITY

Mar 2019 - Present • 3 yrs 4 mos

**Employee**

Coinbase

Jan 2018 - Mar 2019 • 1 yr 3 mos

**Employee**

Veritas Technologies LLC

2017 - 2018 • 1 yr

Global

**Employee**

Maxim Integrated

2013 - 2017 • 4 yrs

Global

**Employee**

Triple Canopy | U.S. Department of State

2011 - 2013 • 2 yrs

Global

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Licenses & certifications

**Private Pilot Multi Engine**

Federal Aviation Administration

**Private Pilot Single Engine**

Federal Aviation Administration

Interests

Influencers[Companies](#)[Groups](#)[Schools](#)**Spencer Rascoff**

Co-founder & Chair of Pacaso, Recon Food, Queue, Path, dot.LA, 75 & Sunny Ventures

531,463 followers

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EXHIBIT J



Lomesh Dutta ∞

VP of Growth, DFINITY
San Francisco Bay Area · [Contact info](#)

3,843 followers · 500+ connections


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Hiring: Developer Relations Engineer
DFINITY · San Francisco Bay Area · 9 days ago
[See all details](#)

Activity


3,843 followers

Lomesh Dutta ∞ reshared a post · 7h



Supernova Demo Day!

Lomesh Dutta ∞ reshared a post · 3mo



Bridgeless Crypto: Promise of Direct Blockchain Integrations
coinspeaker.com · 4 min read

5

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About

Data driven product/growth leader.

Current: VP of Growth @ DFINITY


[...see more](#)

Experience




Vice President of Growth
DFINITY · Full-time
Feb 2021 - Present · 1 yr 5 mos
San Francisco Bay Area

Building the true "world computer"



VP Growth
Abra
Oct 2017 - Feb 2021 · 3 yrs 5 mos
San Francisco Bay Area

Abra is building a global bank powered by crypto rails. I led product growth and marketing.



Paytm
1 yr 11 mos

- Vice President and Head of Growth (Bill Payments)**
Jun 2016 - Oct 2017 · 1 yr 5 mos
Noida Area, India


Paytm is India's largest fintech startup valued at \$15bn+ with investments from Ant Financial, Berkshire Hathaway, SoftBank and T.Rowe.

Led product/growth/partnerships for all recurring consumer payments (Electricity, Water, Gas, Credit Cards, Transit Cards, Fee payment, Insurance, Toll).

- Managed team of PM's, identified growth vectors, defined product strategy & managed hypothesis driven experimentation.
- Led product integration with Bharat Bill Payment Services (in partnership with NPCI).

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Lomesh Dutta ∞
VP of Growth, DFINITY

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- Managed team of PM's, identified growth vectors, defined product strategy & managed hypothesis driven experimentation.
- Led product integration with Bharat Bill Payment Services (in partnership with NPCI).

• Vice President and Business Head, Developer Platform (Payments)

Full-time

Dec 2015 - Oct 2017 · 1 yr 11 mos

Noida, India and San Francisco Bay Area

Led Paytm's developer platform for merchant payment acceptance (business.paytm.com).

- Managed 75+ person team comprising of product managers, UX, engineers, BD, marketing & sales.
- Drove complete business/product strategy, defined and executed product roadmap, aligned cross functional stakeholders operations, risk, finance, payout, legal etc.



Angel/Advisor

Launchora Inc.

Feb 2014 - Oct 2017 · 3 yrs 9 mos

San Francisco Bay Area



Co-Founder and CEO (acquired by Paytm)

Near.in

Jul 2014 - Nov 2015 · 1 yr 5 mos

New Delhi Area, India

Near.in has been acquired by Paytm

- Led the team to create a marketplace for hyperlocal services.
- Drove overall business/product strategy and execution.
- Raised funding from investors in India and US.
- Formulated partnership to create services as a category on Paytm e-commerce marketplace which eventually resulted in the company getting acquired.

Show all 11 experiences →

Education



Delhi College of Engineering

Bachelor of Technology (B.Tech.)

1998 - 2002



The University of New Mexico

Master of Science (M.S.)

2002 - 2004



Ecole d'ingénieurs et d'architectes de Fribourg / Hochschule für Technik und Architektur

Freiburg

2001 - 2001

Internship at school of Engineering and Architecture - Fribourg - Switzerland.

Skills

Product Management



Endorsed by Sudhir Kadam and 4 others who are highly skilled at this



Endorsed by 6 colleagues at Paytm



54 endorsements

Business Development



Endorsed by Mahesh Khara and 3 others who are highly skilled at this



Endorsed by 9 colleagues at Paytm



59 endorsements

Start-ups



Endorsed by Pankaj Jain and 8 others who are highly skilled at this



Endorsed by 9 colleagues at Paytm



93 endorsements

Show all 27 skills →

Recommendations

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Lomesh Dutta ∞
VP of Growth, DFINITY

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Endorsed by Sudhir Kadam and 4 others who are highly skilled at this

Endorsed by 6 colleagues at Paytm

54 endorsements

Business Development

Endorsed by Mahesh Khara and 3 others who are highly skilled at this

Endorsed by 9 colleagues at Paytm

59 endorsements

Start-ups

Endorsed by Pankaj Jain and 8 others who are highly skilled at this

Endorsed by 9 colleagues at Paytm

93 endorsements

[Show all 27 skills →](#)

Recommendations

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[Given](#)



Paolo Rizzardini

Chief Executive Officer (CEO) Mondia Digital at Mondia Group
November 22, 2010, Paolo was Lomesh's client

Lomesh is a very talented and efficient manager. He can combine the right business view with a strong technical understanding. Working with him has been a great experience and I will surely do it again as soon as we get a chance.



Umesh Ubriani
IT Consultant

February 10, 2009, Umesh worked with Lomesh but on different teams

Have known Lomesh now for more than 10 years and have seen him transform into a successful entrepreneur. This is no mean achievement, given the fact that he has been able to do it in first 5 years of his professional life. He has uncanny ability to spot opportunity and pursue it till the end to make it a success.

I wish Lomesh success for all his future endeavors



Nimesh Bhandari

Category Head at Magicbricks
November 21, 2008, Nimesh worked with Lomesh but they were at different companies

Lomesh exudes lot of energy and enthusiasm in work. His passion to create winkle has been exemplary. He is also open to experimenting with new ideas and initiatives. He not only has a solid technological foundation but also has kind of magnetism and business insight which makes him an excellent Business development professional.

[Show all 26 received →](#)

Interests

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[Schools](#)



Guy Kawasaki

On a mission to make people remarkable. Chief evangelist. Canva. Host, Remarkable People podcast.
3,053,311 followers



Narendra Modi

Prime Minister of India
3,764,536 followers

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Messaging 1



EXHIBIT K



Michael Lee
Crypto at DFINITY
San Francisco, California, United States · [Contact info](#)
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 DFINITY
 Northwestern University - Kellogg School of Management

About

Currently leads global communications and marketing, community, Asia operations, and Web3 games at DFINITY. Our mission is to build, promote and maintain the Internet Computer — and by doing so, improve the world.

Led global communication teams at IBM and HP, and took Pivotal Software through a successful IPO.

Prior, worked for Democratic National Committee (DNC) Chairman David Wilhelm to make a difference in the lives of ordinary people – clients included Hillary Clinton, Jesse Jackson Sr., and Barack Obama.

Also created television properties for ABC, Comedy Central and Showtime, as well as directly investing in early stage startups and crypto projects. Started my career at Salomon Brothers after reading Liar's Poker.

Activity

4,444 followers

Michael Lee commented on a post · 2mo

Bravo 🍷

👍👍👍 211

35 comments

Michael Lee commented on a post · 2mo

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👍👍👍 324

80 comments

Michael Lee commented on a post · 2mo

Bravo 🍷

👍👍 89

20 comments

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Experience



Vice President, Communications

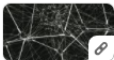
DFINITY

2019 - Present · 3 yrs 6 mos

Palo Alto, CA

Responsible for teams stewarding global communications and marketing, community, Asia operations, and Web3 games.

The DFINITY Foundation incubated and launched the Internet Computer (May 2021), the most powerful general-purpose blockchain to build Web3 dapps, DeFi, games, NFTs, social media, and metaverse used by billions of users.



Writer / Producer

Walt Disney Television

2018 - 2019 · 1 yr

Burbank, CA

Co-created a television series (MURDER CAPITAL), currently under-development at ABC, alongside executive producers Chad Stahelski (JOHN WICK and THE MATRIX series) and Ice-T.




Vice President, Communications

Pivotal Software, Inc.

2015 - 2018 · 3 yrs

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Michael Lee
Crypto at DFINITY

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**Vice President, Communications**

Pivotal Software, Inc.

2015 - 2018 · 3 yrs

San Francisco, CA

Led global communications for a five-year old cloud platform phenomenon — from fast-rising startup through IPO, and now as a global company with over 2,500 employees across 30 locations.

**Senior Director, Communications**

HP

2013 - 2015 · 2 yrs

Palo Alto, CA

Led global communications for the Hewlett-Packard Company, a \$120 billion annual revenue business operating in 170 countries with over 400,000 employees.

**Senior Manager, Communications**

IBM

2008 - 2012 · 4 yrs

Armonk, NY

[Show all 11 experiences →](#)**Education****Northwestern University - Kellogg School of Management**

MBA

2010 - 2012

**University of Chicago**

MA, Economic Policy

1998 - 2000

**University of Chicago**

BA, Economics // BA, Public Policy

1995 - 1998

[Show all 4 education →](#)**Volunteering****Board Member**

The Extra Mile Organization

Jan 2012 - Jan 2015 · 3 yrs 1 mo

Health

Skills**Strategy**

Endorsed by Michael Schulze and 8 others who are highly skilled at this



Endorsed by 3 colleagues at Pivotal Software, Inc.



87 endorsements

Management Consulting

Endorsed by Justin Morrow who is highly skilled at this



Endorsed by 2 colleagues at HP



65 endorsements

Business Strategy

Endorsed by Ohad Mandelbaum and 4 others who are highly skilled at this



Endorsed by 4 colleagues at IBM



55 endorsements

[Show all 10 skills →](#)**Honors & awards****Irving B. Harris Fellowship**

Issued by University of Chicago · Jan 1999

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Michael Lee
Crypto at DFINITY
2010 - 2012

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**University of Chicago**

MA, Economic Policy
1998 - 2000

**University of Chicago**

BA, Economics // BA, Public Policy
1995 - 1998

Show all 4 education →

Volunteering**Board Member**

The Extra Mile Organization
Jan 2012 - Jan 2015 · 3 yrs 1 mo
Health

Skills**Strategy**

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Show all 10 skills →

Honors & awards**Irving B. Harris Fellowship**

Issued by University of Chicago · Jan 1999

The Jane Morton and Henry C. Murphy Award

Issued by University of Chicago · Jan 1998

Interests**Companies**

Groups

**dao5**

213 followers

**World Economic Forum**

3,997,429 followers

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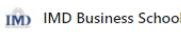


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EXHIBIT L



Paul Meeusen

Vice President of Finance at DFINITY ∞ People may forget what you said or did, but never forget how you made them feel.

Talks about #blockchain, #innovation, #cryptocurrency, and #switzerlandtourism


Horgen, Zurich, Switzerland · [Contact info](#)

4,123 followers · 500+ connections

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The B3i way
media.lidn.com

Intro to the B3i vision to reshape re/insurance.

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Top Ten InsurTech Leaders 2018
acord.org

Be sure to check out our most recent list . ACORD's 2018 Top Ten InsurTech Leaders were: Tim Batten and Sourav Shah CIO and Senior Digital Product Manager, MetLife Australia True innovation requires teamwork between business and IT, so we're kicking...

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Paul Meeusen reshared a post • 1w



„If you want to go fast, go alone. If you want to go far, go together.“ As professionals, we can learn a lot from these athletes 🏃!

👍 12

3 comments

Paul Meeusen reshared a post • 1mo



This can just not be shared enough. I am a dual Belgian-Swiss citizen, have lived in the US for many years and my children spent wonderful school days there. I can just not imagine the devastation, had this happened to our family. When are the American people and their politicians going to stop b...show more

👍 34

4 comments

Paul Meeusen reshared a post • 1mo



Great to see the #robotics work of [Eugenio Chisari](#) and other scholars from top European universities. Watch them in action at #icra2022 in Philadelphia this upcoming week! 🤖 Or watch here <https://lnkd.in/dFUqPJ5D>

Paul Meeusen reshared a post • 1mo



Elon goes Insurtech... and before you say "what's new?"...
TSLA...
1/also uses the data to improve car/FSD

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https://az5sd-coaaa-aaaae-aaara-cal.ic0.app/u/paul_meeusen

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Director of Engineering at DFINITY


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Eva Oberholzer • 3rd+

Blockchain & Web3 Enthusiast | CGO @Dfinity | Passionate Communicator,...


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Victor Shoup • 3rd+


Principal Research Scientist at DFINITY

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
Crowell, learn what hiring managers look for in answers to top interview questions



What would your co-workers say about you?




Do you have any questions for me?






Tell me about a time you surpassed people's expectations.

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Paul Meeusen

Vice President of Finance at DFINITY ∞ People may forget what you said or did, but never forget how you made them feel.

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Internet Computer Profile

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Leading the Finance function at DFINITY and busy helping to build the Internet Computer. Humanity's first, truly decentralised global compute network.

Lived in 4 countries across 3 continents, as a finance and risk management professional with a mission to use technology to work smarter. Named by Acord as one of the Top Ten InsurTech Leaders in 2018, after co-founding and leading the first blockchain digital reinsurance platform. Track record of launching and managing start-ups and innovators. Formerly 25y. as global reinsurer, auditor, CFO, shared service leader, PwC consultant, accounting and treasury professional. Master in Economics, Leuven, Insead, IMD. Triathlon, EV and renewable energy early adopter. 4 languages, 3 core values, 2 children, 1 happy marriage. Motto: work smart, not just hard.

Experience



Vice President Finance

DFINITY · Full-time

Mar 2021 - Present · 1 yr 4 mos
Zurich, Switzerland

DFINITY develops the Internet Computer which is a public blockchain network enabling scalable, fast, open internet services. It allows all of humanity's software logic and data to run in smart contracts. It is created by independent data centers worldwide running the Internet Computer Protocol (ICP). The Finance team supports DFINITY's rapid growth and network adoption. www.dfinity.org



Founder and owner

Aitubi

Aug 2019 - Present · 2 yrs 11 mos
Zurich, Switzerland

Helping innovative businesses and entrepreneurs turning risks into opportunities. Recent client mandates included product management, regulatory compliance, business development, financial reporting and funding for cyber insurance, micro-insurance, blockchain and insurtech clients, across Germany, Liechtenstein, Switzerland and USA.



Member Of The Board Of Advisors

Beacon Horizon 2020

Jun 2019 - Present · 3 yrs 1 mo

Blockchain-fueled toolbox that couples leading Earth Observation technology with weather intelligence to deliver insights into the agri-insurance industry. Comprehensive risk and damage-assessment, smart contract monitoring and more.



Chief Product Officer

polypoly · Contract

Apr 2020 - Mar 2021 · 1 yr
Liechtenstein, Berlin

Chief Product Officer mandate at personal data management company (polypoly and its pre-decessor viadata.io) applying edge computing and federated data architecture. Lead business modelling and developed working prototype for telematics based variable insurance pricing, retaining user control over personal data. Sharing data, privacy preserved.



Interim Management - CEO Switzerland

COGITANDA Dataprotect AG · Contract

Oct 2019 - Mar 2020 · 6 mos
Zürich Area, Switzerland

International expansion of Cyber insurance MGA across Europe. Market study to assess feasibility and business case for entry into Switzerland, including regulatory, legal and industry specific aspects.

[Show all 15 experiences →](#)

Education



IMD

Finance for Reinsurance

2001 - 2001

Grade: Executive Program

Advanced finance program, Prof. Didier Cossin



INSEAD

Young Managers Programme, Economics

1996 - 1997



KU Leuven

Masters, Economics

1983 - 1988



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**Paul Meeusen**

Vice President of Finance at DFINITY ∞ People may forget what you said or did, but never forget how you made them feel.

masters, Economics

1983 - 1988

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Volunteering



Board Member

Limmat Sharks Zurich

Nov 2012 - Dec 2017 · 5 yrs 2 mos

Children

Board member and head of finance for elite swimming team.



Member, Past President Switzerland

Round Table International

Jun 2001 - Present · 21 yrs 2 mos

Social Services

Round Table is a non-political, non-sectarian association open to men between the ages of 18 and 45, from any profession or trade.

<https://rtinternational.org>

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Licenses & certifications



Chartered Internal Auditor

Institute of Internal Audit

Issued Jun 2009 · No Expiration Date

Credential ID 1414628

Skills

Risk Management



Endorsed by Felix V. and 2 others who are highly skilled at this



Endorsed by 24 colleagues at Swiss Re



56 endorsements

Financial Risk



41 endorsements

Internal Controls



Endorsed by Rusty Nelligan who is highly skilled at this



Endorsed by 15 colleagues at Swiss Re



36 endorsements

[Show all 33 skills →](#)

Recommendations

Received

Given



Mark Simpson

Enabling organisational competence, confidence, and commitment; optimising performance, resilience, and self-sufficiency. Entrepreneurial behavioural modelling that improves VC/PE venture selection and venture execution

January 2, 2020, Paul was Mark's client

Paul has been a client in a number of capacities for over ten years. During this time, I have seen Paul navigate a wide range of challenging and transformational situations.

Paul has consistently demonstrated a number of admirable qualities, skills and behaviours. At a skills level he has a deep knowledge across the insurance value chain having led, developed and transformed a range of functions. However, he is not content to rest on this expertise and is constantly looking to develop his knowledge. Paul is innately curious, looking outside of his industry, demonstrating a strong ability to connect ideas and ground them in practical outcomes – a real entrepreneurial spirit.

As a leader Paul looks to coach and support his teams to grow and deliver, he seeks input and ideas, but is not afraid to make tough decisions.

Paul is an articulate and persuasive character that is able to grab and sustain the interest of his audience be that in large presentations or more intimate meetings. He is a person that leaves you with more knowledge and understanding than where you started.

Paul is incredibly hard working, has a strong values base and is highly resilient. It has always been a pleasure

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Paul Meeusen

Vice President of Finance at DFINITY ∞ People may forget what you said or did, but never forget how you made them feel.

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**Mark Simpson**

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Paul is an articulate and persuasive character that is able to grab and sustain the interest of his audience be that in large presentations or more intimate meetings. He is a person that leaves you with more knowledge and understanding than where you started.

Paul is incredibly hard working, has a strong values base and is highly resilient. It has always been a pleasure to work with Paul – a man of great character and ability.

**Nayeema Kouser**

Director - Driving Business Value through Digital Finance

November 8, 2019, Nayeema reported directly to Paul

Paul is a visionary and an inspirational leader, someone who has his head on his shoulder and his heart in its right place, his expertise on block chain and in-depth knowledge on creating world class Organization is the best by far I have experienced, complete pleasure to work with

**Rusty Nelligan**

Independent Non-Executive Director

November 3, 2019, Rusty was senior to Paul but didn't manage Paul directly

I worked with Paul for many years first at PwC in Switzerland and then later at Swiss Re. He is a person of strong integrity, intellect, and ambition. He is creative and highly dependable, and a visionary leader.

[Show all 9 received →](#)**Languages****Dutch**

Native or bilingual proficiency

English

Native or bilingual proficiency

French

Professional working proficiency

[Show all 4 languages →](#)**Interests****Influencers**[Companies](#)[Groups](#)[Schools](#)**Herbert Diess**

Chairman of the Board of Management of Volkswagen Group
275,123 followers

**Don Peppers**

Customer experience expert, keynote speaker, business author, Founder of Peppers & Rogers Group
328,130 followers

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